

# Financial Modelling

## In- House Training Sample Agenda



# Program content

## Session 1 – Building a Financial Model

Objective: This section introduces the design and modelling of the balance sheet and income statement. Assumptions form a crucial part in the development of models, together with the multi-variable scenario analysis.

- Balance Sheet:
  - Capital structure
  - Non-current assets and depreciation tools and techniques
  - Capital expenditure models
  - Amortization of intangibles
  - Inventory, accounts receivable and cash
  - Non-current liabilities
  - Debt and amortization tables – see session 2
  - Accounts payable
- Cash flow statement:
  - Link between balance sheet and income statement
  - Working capital project
  - Cash flow forecasts

## Session 2 – Capital Structuring Applications

- Setting up a model for capital structure analysis
- Optimal debt and equity
- The effects of optimal capital structure
- Debt “waterfall”

## Leveraged Buyout Model

## Session 3 - Building the Model: Sources and Uses of Funds

- Use of funds - share acquisition, debt refinancing, transaction fees
- Sources of funds
- Senior debt capacity – comparable transactions
- Determine the level of debt
- Mandatory payments and cash sweep
- Mezzanine versus high yield – practical and strategic issues, pricing and execution, PIK coupons and subordinated debt
- Other issues: in-the-money share options, vendor financing

# Program content

## Session 4 - Building the Model: Debt Schedules and Debt Modelling

- Debt: setting up a system for amortization (typical structures)
- Calculate cash available for interest and debt amortisation
- Build out the debt schedule for the various types of debt, including a revolver
- Link the closing debt and cash balances back into the balance sheet – ‘debt waterfall’
- Revolvers and liquidity facilities (using MAX and MIN)
- Avoiding circularity
- Modelling tax and completing the cash flow
- Sensitivity analysis

## Session 5 – Building the Model: Implementing Return and Credit Metrics - Scaling the Bid to Fit the Fund Return Targets

- Return hurdles for the funds and credit metrics
- Measuring the key returns – Equity IRR and Cash on Cash Exit multiple
- Tranching equity – using loan notes, preference shares to structure management incentives and deal with roll-over equity
- Management ratchets
- Analysing value creation – building a value creation “bridge” – disaggregating total return into sales growth, and margin improvement contribution, deleveraging and fees
- Exits

## Session 6– Practical Application Examples for Private Equity

- Capitalisation table used in venture capital
- Debt “corkscrew”
- Exit “IRR” waterfall
- Value creation bridge
- Dividend recapitalization
- Adjustments to EBITDA and EV
- Equity dilution
- IFRS 16

## Session 7– Summary and Close